

Realising our Potential Together

Corporate Objectives

Working together to improve the potential of our People

Working together to improve the potential of our Community

Working together to improve the potential of our Area

Working together to improve the potential of our Organisation

Bute & Cowal Outcomes

Health, wellbeing and social inclusion are improved.

Improved civic pride in our towns and communities.

People feel safe, strong and secure in their community.

Developing towns which are centres of economic activity and have strong community identity.

Promoting effective use of all our transport infrastructure and services.

Communities are involved at a local level in the Area Committee.

Underpinned by our values and ways of working

AREA PLAN FOR BUTE & COWAL

Working together to improve the potential of our people

| Ref | Outcome | Actions to achieve outcome | Success measures | Key dates | Lead | Risks | Updates |
|-----|------------------------------------------------------|-----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | Health, wellbeing and social inclusion are improved. | Redesign and redevelopment of the Dunchutha site and bungalow. | Bungalow provided and operational | 2010 | John Duncan | Failure to provide adequate facilities for vulnerable children may result in 1) increase numbers of children in care or on the Child Protection Register and consequently 2) increased expenditure to the Council | Delay in starting work due to issues with developer and site access, these are being progressed. Progress continued to be halted until the developer has demonstrated that work has commenced on the new Child's Home and associated access. |
| | | Improved facilities for families affected by disability | Full implementation of Integrated Care Team | | Julie Hempleman | | |
| | | | Provision of Integrated Care Centre | Sep-10 | Julie Hempleman | | Integrated day care is being considered as part of the review of older peoples services |
| | | | Development of Overnight Care Team for Cowal | Nov-10 | Julie Hempleman | | Completed |
| | | Encourage maximum affordable community use and equality of access to facilities in our new schools. | Increase use of new school facilities- total number of lets Increase use of new school facilities - Income from school lets | Financial Year end Financial Year end | Nasreen Kharegat Nasreen Kharegat | | |

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| | Health, wellbeing and social inclusion are improved. | Development in Dunoon of a music based diversionary project for our young people in a drug and alcohol free environment. | Produce robust business plan | May 09 | Martin Turnbull | Continued commitment of key players | Completed |
| | | | Identify suitable premises | Dec-09 | Martin Turnbull | Limited premises available | Completed |
| | | | Agree management structures | Dec-09 | Martin Turnbull | | Completed |
| | | | Access external funding | | Martin Turnbull | Changing funding environment | The groups original project plan is heavily dependant on a significant capital injection and in the current climate it is unlikely that this can be achieved. |
| | | | Provision of facility | | Martin Turnbull | Funding difficulties | A different approach has been adopted with live events, recording and rehearsal facilities being provided in other ways. |
| | | | Capital improvements to pitches carried out | 2009 | Allan Macdonald | Willing Partners | Completed |
| | | | Improved changing facility provided in partnership by DYFL | 2010 | | | Completed |
| | | | Linked development of facility with provision of Joint Primary School campus | 2012 | Malcolm McFadyen | | |
| | | | Develop model of community led management committee as social enterprise by establishing appropriate partnership management structures | 2009 | Martin Turnbull | | Service review will highlight opportunity to look at partnership arrangements at stadium. Should such a group be formed, the type of support Community Learning and Regeneration could provide includes: - |
| | | | Establishing Appropriate structures | | Martin Turnbull | | |
| | Potential Funding Sources and Construction Applications Submitted | | Martin Turnbull | | | | |
| | Committee Member Responsibilities and Skills Identified, Training Completed | | Martin Turnbull | | | | |
| | Producing a Service Level Agreement (SLA) | | Martin Turnbull | | | | |
| | Development of Rothessay Meadows as outdoor recreation, sport and concert venue | | Develop model of community led management committee as social enterprise | 2009 | Martin Turnbull | | Service review will highlight opportunity to look at partnership arrangements at the Meadows. Should such a group be formed, the type of support Community Learning and Regeneration could provide includes: - |
| | | | | | | | Establishing appropriate structures |
| | | | | | | | Potential funding sources and constructing applications |
| | | | | | | | Committee member responsibilities and skills |
| | | | | | | | Producing a Service Level Agreement (SLA) |

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| | Improved civic pride in our towns and communities | Events and Festivals marketed by encouraging the growth in walking, sports, arts, literary, food and music festivals and events including local involvement. Sustained level of sponsorship from Council of Strategic area events Advice on external funding for events and festivals. Bute and Cowal Page Central Events Diary on Council website updated promptly | Number of Events and festivals supported through leisure development grants, the capital fund and external funding through partnership working. Sustainability Number of key events Number of events and festivals provided with information/advice Number of events publicised in this way | | Shirley MacLeod Pat McCann Arlene Cullum Shirley MacLeod | Grant budget reduced; partnerships dissolved Reduction of cultural budget in 2010/11 Ongoing staff resource required | 10 Five groups given advice and a topic sheet detailing funders and information is being prepared for distribution and our website. April - December 15 |

Working together to improve the potential of our area

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| | Improved civic pride in our towns and communities | Improved visual amenity and cleanliness of towns and villages by implementation of Streetscene. | Dog Fouling - Number of Complaints Dog Fouling - Number of Fines Issued Streetscene Officer Service - Number of Fines Issued Cleanliness Index Monitoring System - CIMS Local Environment Audit and Management System - LEAMS | Quarterly Quarterly Quarterly Quarterly Quarterly | Allan Macdonald Allan Macdonald Allan Macdonald Allan Macdonald Allan Macdonald | | Oct-Dec: 4 dog fines issued No fines issued Oct-Dec Bute 80% Oct 79% Nov, Cowal 77% Oct 87% Nov, No survey in Dec Overall score of 74 for Argyll & Bute (attached LEAMS report) |
| | | Working with communities with a view to obtaining external funding, prepare a programme of environmental improvements to the Area, including the recommendations in the Land Use Consultants Report. | Service Development Officer to develop programme or improvements | Summer 2012 | Allan Macdonald | Budget not secured | Budget not secured |
| | | Develop play area partnerships and funding opportunities. | Formal partnership formed for West Bay and Sandbank 2009. This represents 50% of Council play areas in Bute & Cowal area. | | Alison McIlroy | Lack of Community Interest to form Partnerships. | 4 Council owned and managed play areas in B&C 2 have partnership agreements, £141,000 brought to play areas from external funding. |
| | People feel safe, strong and secure in their community | Areas subject to flooding will be protected by implementation of the Milton Burn Flood Prevention Scheme | Pipeline section within supermarket carpark completed. Design phase completed. | 2009/10 2010 | Arthur McCulloch | | Completed Completed |
| | | Assess and develop flood and coastal protection measures throughout Bute and Cowal | Work completed for new training walls, bridge and overflow chamber Consultants appointed December 2009 to assist with scheme preparation and will also take forward Ardenside Road and Sandhaven Sandbank. Glenacree has been added to list of Year 1 schemes programmed to be designed late February 2010. | 2010/11 2011/12 | Aian Kerr | Capital budget reduced. Other schemes take priority. Cost benefit assessment make scheme impractical to proceed. Change in legislation | |
| | | | Work completed for new training walls, bridge and overflow chamber | 2012/13 | | | |
| | | | Work completed for John Street Pipeline | 2011/12 | | Access to land, traffic flows and management of flows, ground conditions, underground public utility apparatus, weather, funding, market conditions, legal processes, SEPA. | |

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| | Developing towns which are centres of economic activity and have strong community identity | Development of Dunoon Waterfront including Provision of a high quality consumer driven civic and leisure facility at the waterfront area by refurbishment of the Queens Hall | PID developed summer 2009 Implementation Plan completed Spring 2010 Full Business Case developed Feb-12 Funding secured 2011/12 Contract tendered 2012 Facility completed and operational 2013/14 | 2009 Spring 2010 Feb-12 2011/12 2012 2013/14 | Nicola Debnam | Funding required Officer resource required | Completed Completed |
| | | Redevelopment of the West Bay Swing Park | Phase 2 of redevelopment successfully completed in partnership with CLANN; play park equipped and operational | 2011 | Allison McIlroy | Funding required | |
| | | Redevelopment of the Argyll Street retail environment to provide a high quality shopping experience for residents and visitors | Detailed development plans developed in consultation with community, local business association and PA23 BID Group Town Centre Regeneration Bid TCRF Work completed | 2009 2009 2010 | Shirley Macleod Iain Welsh Iain Welsh | Funding required; Officer resource required Funding bids fail | Successful 2010 Completed March 2011 |
| | | Developing and Promoting the brand 'Destination Dunoon and Cowal | Delivery of actions from the TAME group action plan | 2012 | Shirley Macleod | Funding required Existing partnership working needed to be maintained to deliver outcomes | |
| | | Rothsary Pavilion redevelopment completed in line with Finalised Business Case | Finalised Business Case Developed and Agreed Funding secured Contract tendered and awarded Project Commenced Project Completed | 2011 | Nicola Debnam | Existing partnership working needed to be maintained to deliver outcomes | |
| | | Rothsary Townscape Heritage Initiative completed in line with Finalised Business Case | Finalised Business Case Developed and Agreed Funding secured Contract tendered and awarded Project Commenced Project Completed | 2011 2011 2011 2011 2016 | Nicola Debnam | | |

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| | Promoting effective use of all our transport infrastructure and services | Development of marine access pontoons at Arrochar and Loch Goll. | Provision of Pontoons at Arrochar Provision of Pontoons at Loch Goll | 2010 2011 | Community Trusts Jonathan Welch | Funding bid fails, Commitment of Partners Unable to identify community/private sector partners | Funding bid fails, Commitment of Partners Not being pursued |
| | | Prioritising a programme of extension of the marine access programme. | Audit to identify where opportunities exist | 2010 | Jonathan Welch | | Not being pursued |
| | | Safety of roads network is improved | Facilitate progression of projects Percentage increase in proactive lining achieved from base year. Budget not increased . use this year as base and monitor for next year. Percentage increase in scrub clearing achieved from base year. Budget not increased . use this year as base and monitor for next year. Review of Traffic Management Schemes:- Dunoon Streets Various Cromleach Road / Queens Road Argyll Rd/ Clyde Street Kim Marne Parade Marine Parade North Side of Kim Brae Westside Sandbank High Road and Bancorrum Brae Argyll Road parking bay opposite Finaven & Shuna Gdns | 2010 2010 2010 2010 2010 2011 | Graham Brown Graham Brown Graham Brown Bill Weston Bill Weston | Depends on roads RT10 budget. Availability of lining companies. Depends on Roads Network Budget and external temporary traffic orders. Objections to proposed schemes | Not being pursued |
| | | Development of Local Transport Forum | Group Established Action Plan Developed Number of Improvements to Rural Transport Provision | 2010 | Rowan Simson | | Completed 3 |

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| | Communities are involved at a local level in the Area Committee | Consult with local communities to identify needs and issues Utilise a range of methods and techniques to facilitate community engagement Extend capacity building work with local communities | Communities have agreed local priorities Appropriate methods are identified for all levels of involvement Communities have the capacity to engage effectively | | Liz Marion Liz Marion Liz Marion | Community engagement strategy needs to be finalised | Community engagement strategy needs to be finalised. Two consultations carried out. Externally funded by W.A.L.T. Better Community Engagement Group established to produce resource pack for Community Engagement. Funded by Scottish Government Training event being run for LACPG and community members on 24th February. External resources finish March 2011. Resources available dependant on budget position |
| | | Council services identify staff, time, resources, training and funds to support engagement processes- one member of staff to provide support for each LACPG has been agreed | Resources are identified and committed to support community engagement at all levels | | Liz Marion | | |